RED CARD 2014

E-I-III - E-III

The China Digital Champions League



Produced by Mailman Group

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The report is conducted by the professional team at MAILMAN. MAILMAN is a leading sports and entertainment consulting group in China with expertise in social media, fan development, commercial partnerships and sports brand development. For more information on MAILMAN visit www.mailmangroup.com

The data used in this report was provided by KAWO, a leading Chinese social media application which broadcasts western social networks directly across Chinese social media channels. For more information on KAWO visit www.kawo.com.

The results presented in the 2014 China Digital Red Card are taken from the period November 12th 2013 to January 12th 2014. This independent study with no-bias towards any particular football club reflects the current performance of the top 13 European football teams on Chinese digital and social media. We assessed 4 core competences:

Total Followers

Total followers across key Chinese social media

Engagement

Average engagement per post

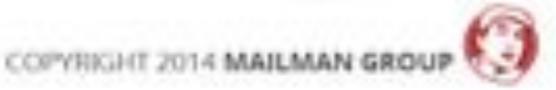
Official Presence

Total official accounts across key Chinese social media, video channels and websites

BUZZ

Volume of mentions of each club across key Chinese social media





RECAP LAST YEARS RESULTS

Last year saw Barcinions unnounced as champions of the 2013 China Digital Football Red Card to match their reproper one sport in the official UEFA rankings. Manchester United narrowly beat Bayern Manich to second place despite being without an official occurs presence, whilst final Mached and Liverpool completed the top five.

Arsenal and the fluropean Champions Chinara sat in the middle of the table, both with a high number of followers, reflecting their similar position in the official LEFA rankings, where the tailan trio of inter Milan, AC Milan and juventus made up the top 10. Manchester City, despite their strong follower growth, was unable to freak into the top 10 and was joined by Tottenham Hotspur who only had an ordine presence in China for two months. Malaga and Valencia occupied the bottom two with less than 100,000 followers in sotal.



OVERVIEW OF INDUSTRY

China's Population 1,350,000,000

The social media environment in China is dynamic and constantly changing, but a few clear winners have consistently emerged in the past few years. Here's a short overview of what they are:



Sina Weibo

- 600 million upons

- #1 plantorm for national to
connect with celebrates / brands

- Popular in Tier 1 and 2 cities

- Highest engagement
amongst trendsetters.



-500 million users China's #2 social platform - Popular in China's fast growing for 3 and 4 cities

50 what's new?

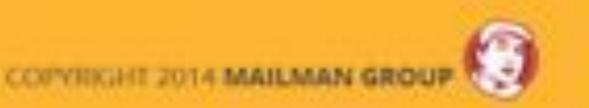
- 1. WeCharts have more important
- 2. A record number of football dubs: brands and personalities. are now all on Classess sucial media.
- WeCton point global charge were abroad

Chinese Internet Trends:

- 1: 618 million internet users
- 2, 55.8% men vs. 44.2% women.
- 3: Average age of 25
- 4. 81% access the internet primarily from mobile
- 5. 20.5 hours online per week
- 5. Majority have a high school or college degree.

Ca WeChat

- 300+ million monthly active unions
- China's most popular instant messaging and voice estimated survice owned by Testomi - Branded putnic accounts grew to 2m.



CLUBS IN CHINA

Liverpool launch Sina Account Liverpool China Tour

Feb. AC Millan launch Tencent Account.

Chiefsia faunch Sina and Tencent Accounts Apr.

Auto launch Tencent Account

Main City launch Tencent and Sina Accounts May

Bayern Monich launchi Terccent Account and China Tour Jul.

> Manchester City China Tour Manchester United China Tour

Arsenal China Tour

Juventus China Tour Aug.

Bayern Munich taunch Sina Account Ott. Tottenham Hotspur launch Sina Account. Nav. Totsenhum Hotspur läunch Tencers Account. Dec.

Liverpool Issanith Tencent Account

Feb.

Real Madrid launch Tencent Account. Apr. May

Amsenut launch time and Tencent Accounts.

Real Madret China Tour. Not.

Juventus launch Tencent Account. Sep. Barrielona launch Tencent Account Nov.

PSG launch Sink, Tencent and WeChat Accounts

May Marchester Dity launch WeChat Account. Jul. Manchester United launch Sina Account Bayern Munich Launch WeChat Account.

Tottenham Hotspur Jaunch We'Chat Account Tottenham Hotspur China Your (HR) Aven.

Manchester United China Tour (HK) Liverpool Wunch WeChat Account Arsenat launah Wethat Account Marichester Dity China Toor (HK)

Ajan launch Sina Account:

Oct. Liverpool faunch Guillin Academy Real Madrid launch Sina Acopunt Nov. Dec. Liverpool announce Chinese Websitz:

Manchester United Trophy Tour

2013 HIGHLIGHTS



Liverpool faunch an academy in Guilin and announce a Chinese partnership to develop a China website.



Manchester United Trophy Tour visits three cities in China.

METHODOLOGY

We measured the digital competence of each club by assessing the 4 key categories that determine a club's success with Chinese social network users. Our objective is to provide a robust tool to understand the digital strengths and weaknesses of European football clubs, and help marketing managers of those teams achieve greater return on investment.



CATEGORIES

TOTAL FOLLOWERS

We considered the total runber of hillswers from each stuty's official Sina and Tempera arcounts.

ENGAGEMENT

We awarded crubs on engagement ocors which takes mo account their everage level of forwards and comments per post divided by their overall followers as the municipal millions day portion

OFFICIAL PRESENCE

An infligial account is enfirmed as an unime channel authorized by the club itself, we asserted each team points for different official charmets according to the popularity and importance of each platform:

BUZZ

Usung KAWIC technology, we tracked Sina Welbo for 30 days, scanning all posts for specific lay words. Any members of the football clubs and a feedball Yelsted key word was: [salled title our standard.

TOTAL FOLLOWERS

500k-1m = 10 points 1-1.5m = 15 points 1,5-2m = 20 points 2-2.5m = 25 points 2.5-3m = 35 points 3m+ = 35 points 5m+ = 50 points

ENGAGEMENT

0-9 = 0 points 50-59 = 25 points 10-19 = 5 points 60-69 = 30 points 20-29 = 10 points 70-79 = 35 points 30-39 = 15 points 80+ = 80 points 40-49 = 30 points 100+ = 50 points

OFFICIAL PRESENCE

Chinese swibsite + 4 points
Sina Weibo + 3 points
WeChat + 2 points
Tencent Weibo + 1 point
Youku

POINTS AWARDED

BUZZ

1,000 mentions - 1 point



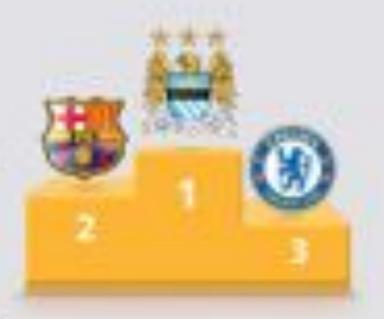
2014 CHINA DIGITAL FOOTBALL RED CARD

CL	LUB		Followers	Engagement	Official Presence	BUZZ	TOTAL POINTS
0	Bayern Munich	2.10m	25	50	10	29	114
3	Manchester United	1.97m	20	40	8	37	105
100	Liverpool	2.43m	25	25	11	31	92
200	Real Madrid	2:61m	30	25	9	27	91
	Arsenal	2.32m	25	20	10	28	83
	Barcelona	3.09m	35	15	5	27	82
100	Manchester City	9.57m	50	0	11	19	80
(1)	Chelsea	2.79m	30	10	8	25	73
•	AC Milan	1.80m	20	30	5	14	69
¥.	Tottenham Hotspur	1.47m	15	10	7	11	43
0	Juventus	1.45m	15	10	1	11	37
(6)	Ajax	0.69m	10	20	4	3	37
4550		1:02m	15	5	11	2	33

TOTAL

The first category in this report considers the total number of Sina and Tencent Welbo followers of each club. We recognised only clubs' officially verified accounts and ignored the number of followers from other fan driven or unofficial club accounts.

Given the growing popularity of European flootball in China and to ensure that we are measuring only the top Ser of European clubs, the Red Card report takes into account only clubs with a total number of followers over 500,000.



Largest Fan Base

The stand out woner of this category is.

Marchester City who far outstrip all of their rivals.

Smallest Fan Base

The lowest scoons in this category are Ajas and PSG, highlighting the fact that they are unable to leverage the pre-existing reputations of other teams from their domestic leagues.



150 100 50 0

Bayern Munich

Manchester United

AC Milan

Real Madrid

Liverpool

Arsenal

Ajax

Barcelona

Chelsea

Juventus

Tottenham Hotspur

Paris Saint-Germain

Manchester City

Engagement Score

ENGAGEMENT FIGURES

In this section, we analyse the engagement of each club against their total follower number. Regarded as the matrix that defines a club's success in the social media industry, the engagement figures illustrate how effectively (or not) each club is engaging and connecting with their fans on the social networks.

Data provided by KAWO tracked each club's engagement over a 30 day period and provides us with the combined forwards and comments per post across Sina and Tencent Weibo.

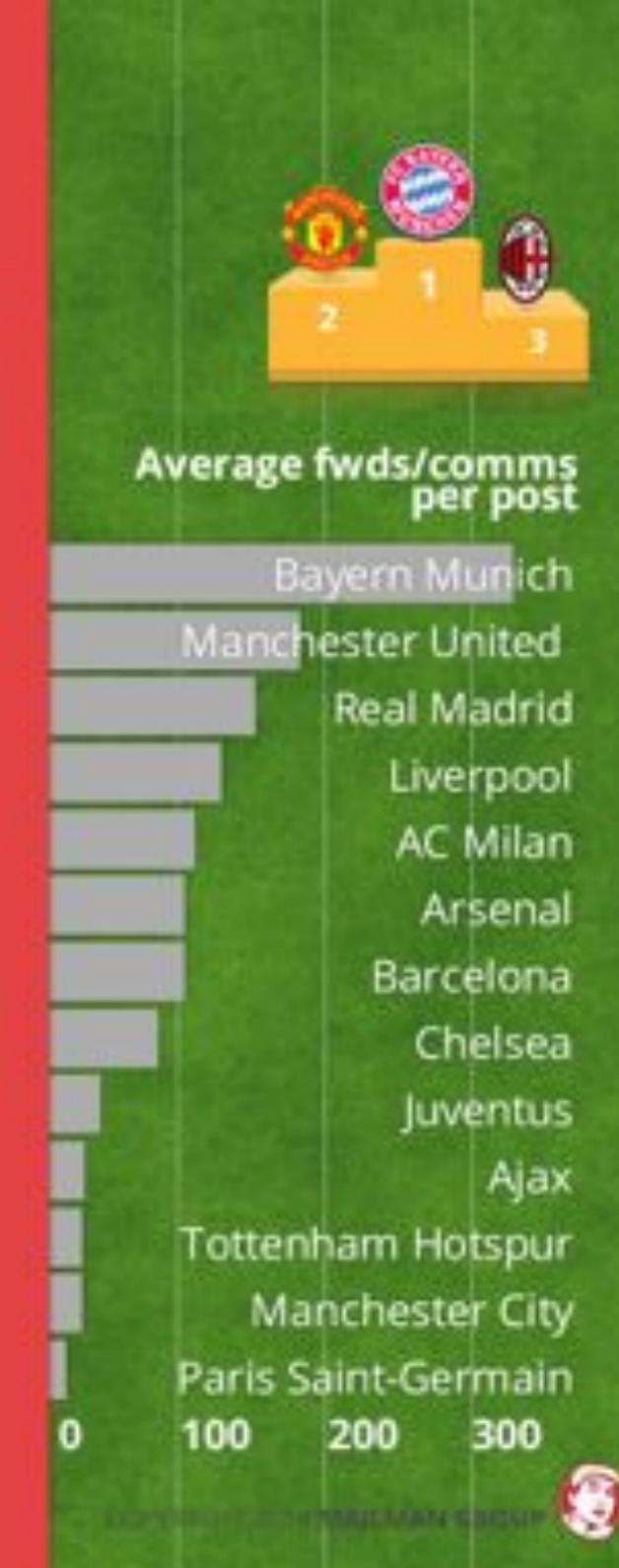
To find out which club has the most engaged fan base, we take into account the amount of followers each team has. We divide their average engagement per post by the number of followers (to the nearest million).

Most Engaged

Boyern Munich possess the strongest engagement of all clubs, with an average of 317 forwards and comments per post, receiving maximum points for this score. Their treble winning season and current excellent form clearly played a major part in their China success.

Least Engaged

In stark contrast, Manchester City's huge follower numbers do not reflect the activity on their accounts. They are the club with the widest gap between online fans and average engagement on their accounts, resulting in a score of 0.



OFFICIAL PRESENCE

The first hurdle for any club entering the Chinese market is to select and register an official social media account. An extensive and integrated presence that engages with all demographics is the ideal situation, however, this challenge is made increasingly difficult by the growing number of social media platforms available.

We awarded each club points according to the strength of their official online presence, allocating highest points for an official Chinese website. The number of points awarded for each account reflects the importance and popularity of each platform:



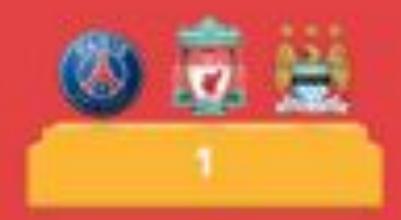




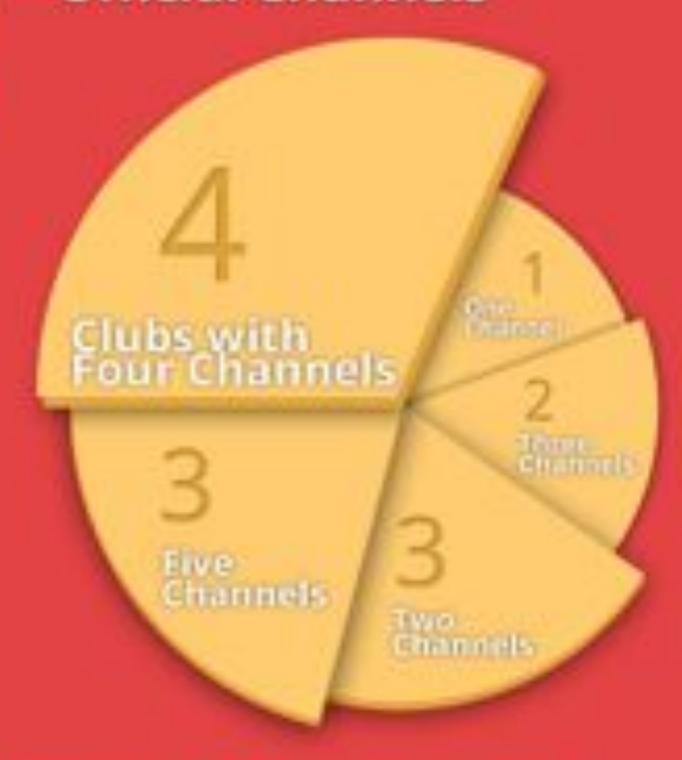


Why?

A Chinese website provides a hub for all Chinese fans to access localised content, whilst Sina Weibo is considered the number one social media network resulting in these two channels being awarded the highest number of points.



Number of Official Channels



Liverpool, Manchester City and PSG have the most comprehensive presence with five official channels each.

At the other end of the spectrum, Barcelona, AC Milan and Ajax have only registered on two channels, while Juventus has just one.

^{*} alarcheoler United registerior their Fernand Webs account on the Jack Researcher 2013, however, they all not self-bally announce the Learnin until the SUN January 2018. The engagement statistics for all statistics each recorded before this period and transfers the engagement and followers from Marcheoler Lindar's Tenuent Webs product have not been probabled.

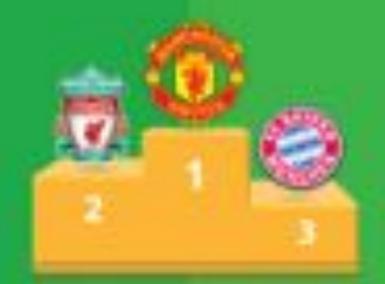
BUZZ

The last category in this report calculates the number of times each club is mentioned on Sina Weibo. This category allows us to consider discussions that take place outside of the club's official accounts. This is important as many of these unofficial fan pages were early to enter the market, often well before the clubs' official accounts. These accounts often possess a high level of engagement, therefore can provide an additional dimension to answer to who is the most popular club.

Manchester United and Liverpool, with over 30,000 mentions each, are the most talked about clubs on Sina Weibo. Following closely behind are Arsenal and Bayern Munich, whilst Real Madrid, Manchester City, Barcelona and Chelsea all show similar levels of "Buzz".

KAWO tracked Sina Weibo for 30 days, scanning all posts for specific key words. Any post which mentioned one of our football clubs and included the key word 'football' was pulled into our database. The 30 day period was the same for each team to ensure fairness.

Unsurprisingly, it is the Red Card top 3 clubs who perform best in this category, with the most organic online conversations.

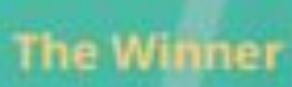


40000 Mensions



BUZZ

FINAL STANDINGS VS. UEFA OFFICIAL RANKINGS





Bayern Munich
TOTAL POINTS: 114
UEFA Ranking: 2









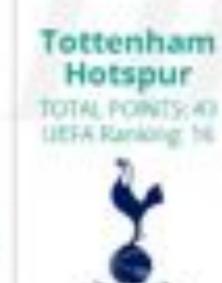








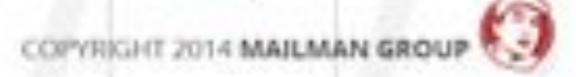












2014 CHINA DIGITAL RED CARD INSIGHTS



BIGGEST MOVERS



BIGGEST

Liverpool continued their strong growth in the Chinese market with a podium finish in two categories and rising to 3rd place overall. They further enhanced their position this year by establishing an academy in Guilin and launching a Chinese website. As the first club to launch online in China, this success shows that their early investment has paid off.



BIGGEST

Barcelona have dropped from 1st to 7th place since last year's Red Card, demonstrating that a team cannot rely solely on their form on the pitch for success online in China. Despite their growing number of followers. Barcelona's low engagement score and presence on only one social media platform has led to their fall from the top of the table.

HUPU SPORTS FEATURE

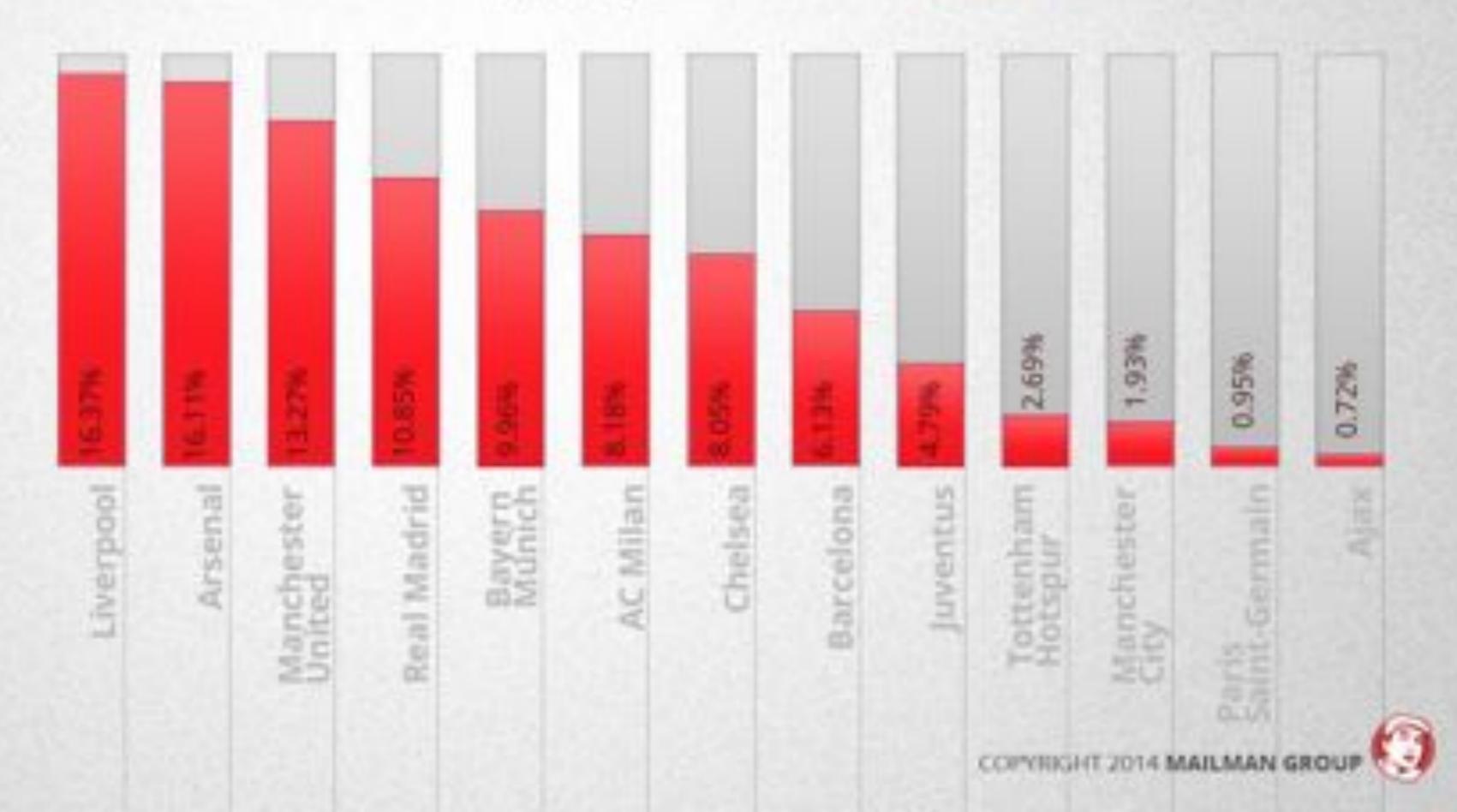
To support this report, we asked **Hupu Sports** to conduct an independent poll to determine the popularity of European football clubs in China. *Hupu.com* is a top sports portal and is China's number one online football forum (30m users/month). The poll asked 5,000 Chinese fans **Which clubs do you follow on Welbo?** and provides an alternative view as to which clubs are the most popular amongst active Chinese fans.





Most Popular

Liverpool took first place in this independant Hupu poll, supported by over 16% of all fans. The results show a contrast to the total number of halowers on the clubs' official assistant, highlighting a potential difference in **legitimate fans**. Baccetona and Chelusa, both with over 2.5 million fars only have 6% and 6% respectively. The most surprising outcome is that Manchester City who record over 9 million fars on Webo, register less than 2% of sheet active fars, with Tuberham Hotigue recording more fans than Manchester City across this independent poll.





Engaging

Chinese Sans, the any other has on social media, 30 not just went to be spoken at, institute the conversation: should be two-way and alwein investige a said to action.

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Incentive to Compete

Chinese Sam are metarally driven to compute, so it is key to facilitate Are enterwent of compartition in every contest, However, clubs Hunt realize that whilst contests are a great way of attracting rew furs. cludes must make an effort to follow the other face conditions to retain these famili-

Scorragely. Manufacture Street from a spiriture to writ air coffictor using animing from howtherity compart physics there shart (Renchester Lifeted status approve flowers)."

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TOTAL PROPERTY.

我在140 京都 市区1140



Towns should respect the Chinese culture when communicating. anline, however, the cluts that go beyond this and integrate these Social traditions into their deline contest will find success much. GALLEY TO ACTIONS

Assembly Branes Market revenued a visua Astanova, for its Derivat absenuelpromoting the School Sedence Report Month and Scorigition Swigtereds.

Connecting

Chinese Twist

For many Chinese famil, the official accounts are the only medium. flor the face to year come into contact with the stub. Clubs should Thérafore provide às many apportunities for these fans todirectly connect with the than as president.

Expression Liverpoint risks a correct where three flows from and the Liverpoint authority produkted the constition of Economithroughour Secondari. Promit were remarable for goesting the united stone and prevented it great mechanism for front to directly continues with the cloth-

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Official

Official citals news is the foundation of any ascissors, the context that leeps the account minning, Chinese fans are altraited by the official serVewton attributed to each account and receiving first hand news from an official source.

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SOCIAL MEDIA HIGHLIGHTS OF



THE RESERVE AND PROPERTY AS A PARTY OF THE P





8th January:

Messi wins his forth Ballon d'Or (Sina sports video: F:3,429 C:778)

1st May:

Bayern Munich's 7-0 aggregate victory against Barcelona in the Champions League semi-final (F:10,812 C:1,329)



16th May:

David Beckham announces his retirement (F:27,790 C:8,077)



25th October & 19th November:

Liverpool continue to further develop the Chinese sports market by opening an academy in Guilin and establishing a partnership with Hupu sports.

4th March:

David Beckham appointed as a Chinese Football Association ambassador (F:12,922 C:3,951)



8th May:

Sir Alex Ferguson announces his retirement (F:22,114 C:6,617)



2nd & 3rd September:

Record transfer fees paid for Özil and Bale during the summer window (Özil F: 8,920 C: 2,464 & Bale F:4,386 C:743)



9th November:

Guangzhou Evergrande FC beat Seoul FC to win the Asian Football Confederation Champions League (F: 103,197 C: 23.337)

TOP PLAYERS ON WEIBO



3,654,605
2,805,189
1,156,690
941,666
763,451
577,081
583,387
542,840
270,628
172,412



Tencent

On Tencent Weibo, it is clear to see that players from La Liga boast the highest figures with 7 of the top 8 playing in Spain. This is directly driven by the extremely successful period of the Spanish national team and FC Barcelona in Europe. However, the lack of English players or players from the Premier League is very surprising, with Juan Mata and Vincent Kompany the only players to appear in the top 10.

Lionel Messi	19,334,250		
Cristiano Ronaldo	11,599,413		
Andrés iniesta	3,191,403		
Gerard Piqué	3,019,617		
Neyman	1,984,003		
David Villa	1,472,425		
Juan Mata	910,469		
Xavi	805,092		
Manuel Neuer	556,462		
Vincent Kompany	513,911		

SPONSORSHIP FEATURE

All statistics were provided by Asia Sponsorship News:



Sport sponsorship makes up 77% of total sponsorship spending in China In 2013, Chinese investment in the Football sector reached over 83m USD (up from 69m in 2012).

77%

Asia Sponsorship News (ASN) is the leading source of market intelligence for the Sponsorship and Branded Content industry in Asia. Operating since 2007, ASN offers industry professionals unrivalled news, analytics and insights on a subscription basis.



ASN

Manchester United was the first to enter the fray in 2013, completing two deals with the Wahaha beverage group and China Construction Bank. These partnerships accoused an estimated 5.5m USD and were a wake-up call to football teams around the world.

Following this, **Tottenham Hotpur**partnered with both AIA and Bosideng in
the build up to this season and **Ajax**completed a deal worth around 500k USD
with CST, Cheng Shin Tire.



The world's top sports brands continue to invest heavily into the Chinese market.

Nike are leading the way with the 19m

USD main sponsorship of the Chinese

Super League and their affination with 4 of China's top clubs. Their main rivals Adidas have partnered with the Chinese national team in an estimated 2.5m USO deal-

With the World Cup on the horizon, it is clear that Chinese investment into European football is top of Chinese brands' marketing agendas and 2014 will be a turning point for Chinese sponsorship industry.

Why is sponsorship in China different?

- 1) Local knowledge and support is critical.
- Chinese investors see ROI very differently to their western counterparts.
- A Chinese partner is key to closing a sponsorship deal.



The overwhelming recipions of these sponsorship deals have been Chinese Super League teams, with 2013 companies in County to Champion Designation ectory in the Asian Champions League Roat, However, over the Lisaaner of this year, we have story a short bleentill. European Roots (pothis).

The current trend is exestenent in **Tootball ambassadoes**', where top European players sign up to represent local branch within China as the face or their product or marketing initiative. Players such as **Beckham, Messi, Ronaldo and Kaka** are loading the way with several deals in place already. Messi was signed this year by auto brand 'Chery' and has become the face of Tencent's WeChat mobile platform, naming a reported Tim USD. Prior to this, Beckham was appointed the European ambassador for the Chinese Footbalk Association, who invested 2.6m USD for his endorsement. He also represents China's leading Auto Rental brand 'CAR', adding another 1.5m USD to his commercial value.

WeChat will continue to broaden the reach of its brand in 2014 by offering new services and functions:



The latest WeChat Payment function enables brands to use their account as a micro e-commerce site to receive payments directly from their fams. This new payment development is likely to rival the online e-commerce giants in China with a simple and mobile solution.



In 2014 many brands are likely to apply for a WeChat Service Account. Although this limits brands to only one push message per month, the account offers the option of a customised menu which can act as a micro mobile site for the brands meaning followers can access company information whilst mobile.



The improved WeChat analytics means that it is now easier to track fans' data and adjust the content accordingly, Brands can use the platform to collect fans' preferences through questionnaires whilst many will look to make use of the Location-Based Services.



WECHAT POPULARITY

WeChat, the Tencent owned platform has provided a new channel for clubs to connect with their fans, with six clubs having already seized this opportunity. The strength of the WeChat platform is that it enables a personal relationship between the club and the fan, allowing them to leverage marketing opportunities such as audio messages, automated responses, videos and messages that can be sent directly to their fans' mobile phones. However, this personal element also means that follower numbers are private to the club only.

To support this report, Tencent, the founder of the WeChat platform, ran an independent poll through their Tencent Sports website and social media accounts asking fans Which football teams do you follow on WeChat? Tencent Sports are a leading sports news portal and provide a neutral platform on which to host this poll, meaning that we were able to collect authentic results from 1,000 participants.



WeChat Winners

The results show that Liverpool is leading the way on WeChat with over 45% of fans following their account. Liverpool's launch coincided with the first match of this season, catapulting them to 10,000 followers within the first week.



Worthy Mention

Spurs have continued to prove that they can mix it with the top clubs, becoming the third club to launch an active WeChat account and in a short space of time have attracted almost 6% of fans.



A WORD FROM THE EXPERTS

Do you think lower ranked clubs outside of Europe's elite can succeed on Chinese Social Media?

What we've seen over the past year, is an influx of all types of football organizations onto Chinese social media. From huge football names like Real Madrid and David Beckham to lesser known teams such as Aston Villa. What I have learnt is that success on the pitch only gets you half way there. The key factor is to make it clear to Chinese football fans that they are highly valued and more than just a number. Clubs and players who regularly post content exclusive to China and spend time interacting with individual fans are those who have the best shot at major success, both online and through commercial deals.

David Hornby, KAWO Sports Manager

Why do you think so many of the top clubs have identified China as a key market to engage with their fans?

I think it's because more and more Chinese fans are now paying serious attention to European football. The development of the Internet boosts European football's influence in China. Additionally, Chinese fans' purchasing power is stronger than before, therefore they are willing to pay for TV broadcast and want to collect the genuine kits of the team they support. They are even willing to go abroad to watch a game in the stadiums which they've only seen on TV. China has always been a huge potential market for European football and now, people are starting to see that this country has the capacity to realize its potential.

Shawn Cheng, CEO Hupu Sports

Which club best uses Chinese social media to engage fans? What do you think is the most important aspect of online success in China?

At the moment, I think Bayern Munich are best. It is very important to consider how to post high quality Weibo content from a fans' perspective. You need to think about why fans would like to follow and read your Weibo page, how to obtain exclusive content, wonderful pictures and videos. And most importantly, providing an authentic club presence, replying to fan comments frequently and forwarding their messages are all great for community management.

刘昊, Sina Sports Senior Editor



A WORD FROM THE FANS



Why do you follow European football?

European football is the best in the world, it's much stronger and faster than anywhere else. The European leagues attract the best players so there is a great mixture of different styles of football. The time of matches in Europe can often fit into the Chinese lifestyle, for example, Chinese fans can watch the afternoon fixtures with their friends in the evening in China.

Fernando Zhang, 24 years old, Real Madrid fan



What is it about the Premier League that attracts Chinese fans?

There are not just 2 or 3 top teams, instead there at least 7 top clubs competing, and small clubs always have a chance. to win against the top teams. Every Premier League club has the strength to buy good players, for example, Southampton bought Osvaldo from Roma this summer. Sally Wong, 25 years old, Liverpool fan.



Which team do you support and why?

Liverpool. They went through the toughest time in my life with me, so I have a connection with the team. It seems like the whole team is my mentor. Therefore, no matter how they are doing, I will always support them because I have faith in the Reds.

Roxan Hsing, 26 years old, Liverpool fan

What is the most important factor for a team to succeed in China?



Playing in the Champions League is: important as this competition is regarded by Chinese fans as the best in the world and it gets so much exposure. Otherwise, the most important thing is the history and culture of the football club, a club with many honors is likely to find success easier to achieve.

Welyi Zhu, 26 years old, Tottenham Hotspur fan



JAIT ED IN SUCCES: Teams with a well-known rival makes it easier to succeed. These fixtures are heavily promoted which means that more fans will be watching these games.

Frankiey Zhang, 21 years old, Manchester United fan



ABOUT MAILMAN

Established in 1999, we pioneered many of China's early media, technology and advertising initiatives. We've helped over 100+ brands develop in China, including global football teams, entertainment companies, celebrities and more.

We specialize in digital and Chinese social media strategy. Our service includes localization of international social media strategies, video production, SEO, media-buying and on the ground marketing support in China.

Our partnership team is responsible for media and commercial rights agreement negotiation, strategy and consultation with China's leading brands and media companies.

To learn more about the 2014 China Digital Red Card or enquire about business contact info@mailmangroup.com.

To download the full report, visit. http://www.mailmangroup.com/red-card-2014.html

ABOUT KAWO

KAWO is a specialist Chinese marketing platform for the sports industry. KAWO provides multi network promotion, social media insights, brand protection, translation and competitive intelligence.

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CHINA JUST GETTING STARTED.

Each year we've seen continued expansion of European football teams Investing into China digital initiatives, including localized websites, social media and video channels. Up until now, the investment into China has mostly been from the top performing English. Spanish and Itohan clubs, however, a new trend is emerging. As Ligue 1 and the Bundesligh develop into world class leagues, their success in the Champions League is now resulting in for more interest from Chinese audiences. This was demonstrated in 2013 with PSG entering the market across key social media channels and Bayern Munich topping the list.

2013 was the year of WeChat, with 6 high profile clubs faunching on this platform. WeChat will continue to develop into a more open social media platform as Tencent look to implement new revenue models from brands or clubs. As of now, although the network presents high reach, the nature of the closed network has ensured lower fan numbers across club accounts.

Moving forward, China's appetite for professional football is really only just getting started. The growth of the game in the domestic league and the recent success of Guangshou Evergrande in the AFC Champions League has led to increased national pride and will ensure apportunities for European clubs to develop talent, grow fan bases and see major apportunities for commercial partnerships.

All the best.



Andrew Collins
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